



# THANK YOU



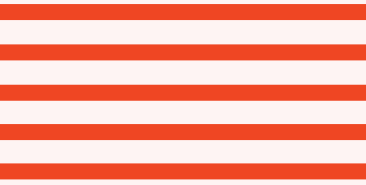
**Mission District Branch**

544 Capp Street  
San Francisco, CA 94110  
415.644.6015

**Richmond District Branch**

741 30th Avenue  
San Francisco, CA 94121  
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# ANNUAL REPORT



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**Dear Friends of  
Community Music Center,**

Reflecting on another remarkable year at Community Music Center, we are grateful for our community's unwavering support. Your dedication has not only sustained us but also propelled us into a future brimming with possibilities.

This year marks a significant milestone in CMC's journey—the grand opening of our expanded campus in the Mission District. A dream realized after 12 years, this labor of love was a testament to the thousands of community members who contributed to the vision for a more accessible and inclusive future for CMC.

This new facility is more than just bricks and mortar; it is a vibrant hub where creativity thrives, connections are made, and lives are transformed. It is a testament to what we can achieve together when we unite around a shared vision.

At a time when our city faces critical challenges, CMC is playing a vital role in addressing some of the most pressing issues of our time: the loneliness epidemic, the education gap, and the need for economic revitalization, to name just a few. Through music, CMC builds bridges connecting people of all ages and backgrounds, creating a sense of belonging and purpose.

Our programs offer more than just music education—they provide a safe space for expression, a platform for artistic bravery, and a pathway to personal and communal growth. We believe that music has the power to heal, to inspire, and to drive meaningful change in our city.

We are excited to build on this incredible foundation. In our home, where tradition and innovation come together, we will continue to shine as a beacon of hope, creativity, and resilience for all who enter our doors.

Thank you for being part of this extraordinary journey. To the future!

With deep appreciation,

  
Julie Rulyak Steinberg  
Executive Director

  
Debbie Chinn  
Board President

# CELEBRATING



## JUL

The annual Shenson Faculty Concert Series kicks off with Rita Lackey's (piano/voice) "Rita Lackey and Friends," highlighting jazz, soul, and R&B with guest artists.

Violinist Dorisiya Yosifova's "A Journey Through Time" features classical and Eastern European folk music throughout the ages.

## AUG

Shenson Faculty Concert Series continues with genre- and culture-blending by faculty pianists. Erick Peralta presents "The Neo-Creolism of Peruvian Music" & Jon Jang's "Civil Wrongs: Music about Black American & Japanese American Incarceration."

CMC Sparks, a brand-new sequential program for beginning youth music classes in piano, violin, and guitar, has launched.

## SEP

CMC joins the annual Flower Piano at San Francisco Botanical Garden, with Cliff Payne and Ken Little leading a joyous sing-along in the Great Meadow.

## OCT

Members of the Teen Jazz Orchestra, directed by Marcus Shelby, perform at the Potrero Hill R&B Festival.

CMC musicians join Paseo Artístico's "90s Matter in the Mission" to celebrate Mission District history and culture. Neighborhood Choirs led by Martha Rodríguez-Salazar perform alongside La Peña Chorus, and MDYMP honors its founder, Chus Alonso.

## NOV

CMC joins the statewide CA Festival honoring the musical spirit of contemporary California, presenting "Jazz through the Afro-Latin Perspective" with faculty pianist Erick Peralta.

"Los Jefes," an ensemble of students and alumni of YMP/MDYMP, joins local music education organizations and celebrities for the Follow the Music concert.

## DEC

Navidad en la Misión celebrates festive holiday traditions through choral music from Spain and Latin America, featuring several Neighborhood Choirs and Coro de Cámara—led by Martha Rodríguez Salazar—at the historic Mission Dolores Basilica.

## JAN

The newly-expanded Mission District Branch campus opens to the public for Winter Quarter.

CMC Sessions returns, with a new series of free faculty-led workshops in collaboration with the Cultural Traditions, Piano, and Guitar Departments.

CMC's newly revamped website launches to prioritize streamlined class registration, event discovery, and connection to CMC's mission, vision, and values.

## FEB

The Grand Opening celebrations of the Campus Expansion Project commence with the official Ribbon Cutting Ceremony, featuring performances, remarks from local officials and citywide partners, and a visit from Mayor London Breed.

CMC hosts a Grand Opening Open House with free demo classes and workshops, jam sessions, and community collaborations to welcome all ages for a look at the brand-new CMC campus.

CMC hosts performances by MDYMP, Latin music, and vocal ensembles as part of an expanded Mission Arts Performance Project for the first time since the pandemic.

## MAR

CMC Celebrations Concert Series launches 4 weekly free concerts to bring together a myriad of talented local artists, students, alumni, and community members to celebrate our grand opening and the unique musical connections of San Francisco.

CMC's Spring Gala honors outstanding women in arts and education: Martha Rodríguez-Salazar, Jennifer Peringer, and Frances Phillips.

New Voices Bay Area hosts a joyous Trans Day of Visibility Concert and Community Sing.

## APR

The Piano Department's Juliet McComas Keyboard Marathon celebrates its 20th anniversary with "Bouncing Off Bach."

The 3rd annual String Department Recital "For the Love of Strings" features faculty and student performers.

The Voice Department presents "Vocalpalooza," a day-long voice festival featuring a choral summit, vocal workshops, and a combined faculty-student recital.

CMC Jazz and Latin Music ensembles performed as part of the neighborhood Mission Arts Performance Project.

## MAY

MDYMP joins Carnival San Francisco, performing on the festival stage and marching in the grand parade with our SFUSD partners Thurgood Marshall High School and Dolores Huerta Elementary.

Several Neighborhood Choirs for Older Adults & Adults with Disabilities, Mariachi CMC, and Coro de Cámara collaborate with City College of San Francisco Dance Department for Cinco de Mayo.

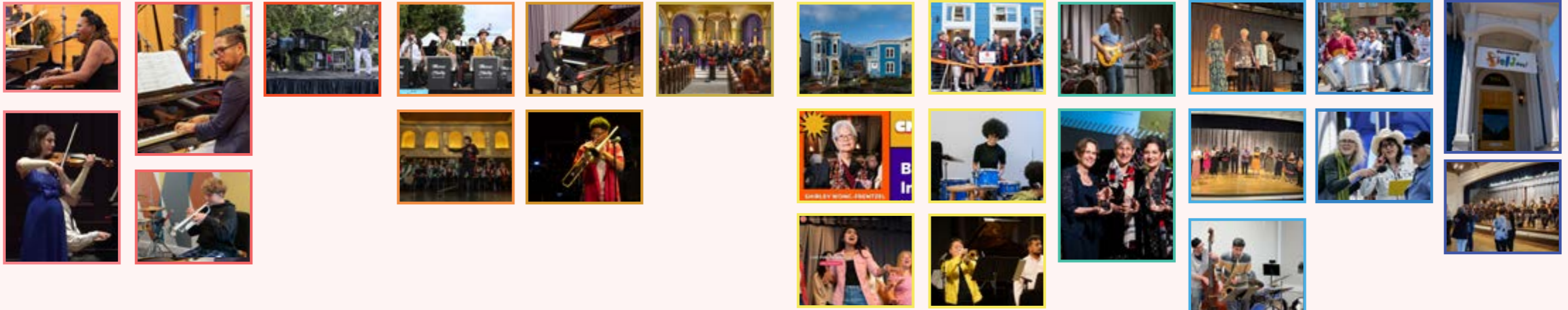
Beth Wilmurt leads Neighborhood Choirs and CMC Childrens Chorus in a heartwarming Intergenerational performance at Yerba Buena Gardens Festival.

## JUN

The 8th Annual Field Day celebrates music for everyone, with over 300 performers raising more than \$84,000 for tuition assistance.

Selected students and newly awarded Merit Scholars dazzle in the annual All-School Recital.

CMC Cuban music ensembles performed as part of the neighborhood Mission Arts Performance Project as the official Field Day afterparty.



# STUDENT STORIES

## From Student to Opera Composer: Vance Maverick

Vance Maverick, a composition student at CMC, premiered his debut opera in June 2024 in the CMC Concert Hall. His journey had been marked by unwavering commitment, collaborative effort, and community encouragement.

Vance discovered his passion for composition at the age of 13 when he first heard J. S. Bach's Brandenburg Concerti. While pursuing other interests, including a career in computer science, his love for music endured. In 2017, he resolved to pursue his lifelong aspiration of becoming a composer and sought guidance from CMC.



With Jono Kornfeld, a CMC composition teacher, Vance found invaluable support and constructive criticism. Jono's mentorship empowered Maverick to refine his craft and revisit long-held projects, such as adapting W.B. Yeats' "The Hawk's Well" into an opera.

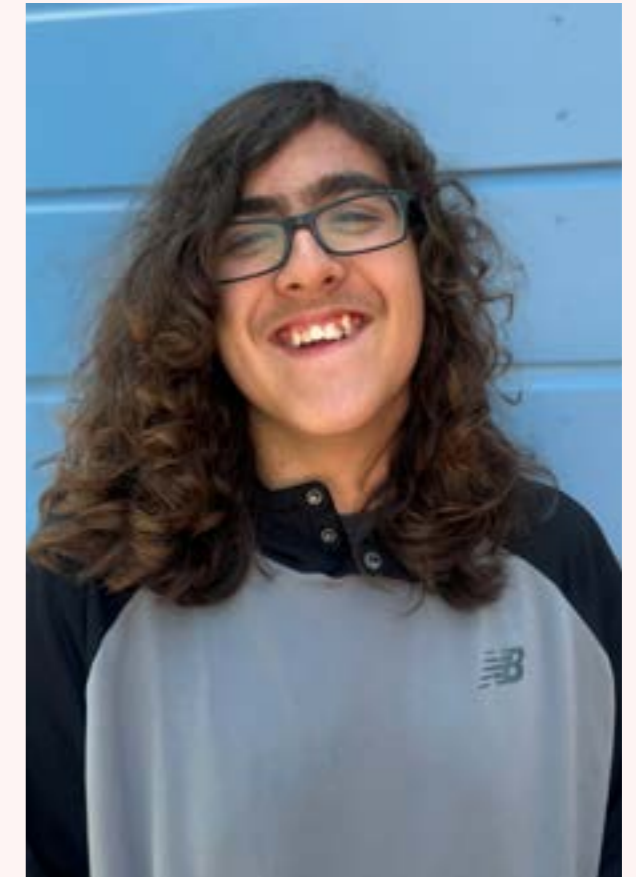
*"Working with Jono, I wrote three sections of the opera: a prologue, in which the "Greek chorus" sets up the story; an epilogue, in which the chorus sums up; and a dance interlude without singers. Along the way, several other CMC faculty members generously encouraged me. Betty Wong taught the chamber music class, and later welcomed my music in her recitals. Rachel Condry invited me to write for the string quartet she was coaching. Annelise Zamula played flute with me in the dance interlude, and gave guidance on writing for the saxophone. Zahra Rothschild recorded one of my songs. And being in Martha Rodríguez-Salazar's choir has been an education,"* comments Maverick.

Vance's opera, an innovative fusion of Irish and Japanese folklore, took center stage at the CMC Concert Hall on June 15th and 16th, 2024, and brought his visionary blend of myth, music, and theater to life in a truly captivating performance.

## Emiliano Diaz-Graham: From MDYMP to the School of the Arts

Emiliano Diaz-Graham's musical journey began with learning violin at Westport Elementary School but quickly shifted to the bass, which he discovered during his time in the school orchestra. Fascinated by its deep, resonant sound, he switched instruments with his mother's support.

In seventh grade, Emiliano attended Campamento CMC, which became a turning point for him. This summer camp offered a chance to play diverse musical styles and helped him develop essential musicianship skills. Next Emiliano joined the Mission District Young Musicians Program (MDYMP), where he received immersive Latin music training and a sense of community. *"MDYMP has let me play out more because we do a lot more concerts than my other groups,"* Emiliano explains.



Private lessons at CMC with Richard Saunders were particularly influential. *"The private lessons really showed me how to make louder noises and improve my hand movements. It was just 30 minutes, but it was enough to give me an edge,"* Emiliano notes. These lessons refined his technique and prepared him for his San Francisco School of the Arts (SOTA) audition.

Emiliano's admission to SOTA is a testament to his hard work and CMC's comprehensive support. At SOTA, he will explore different genres and instruments, including the electric bass, and participate in various performances and gigs around San Francisco.

For Emiliano, music is a passion that shapes his identity and future aspirations. He is considering pursuing marine biology or a professional music career. His advice to future music students? *"Try to get into a group like MDYMP where you can have one-on-one lessons and make sure you practice, maybe not daily, but two or three times a week."* Emiliano's experience underscores the importance of quality music education and its transformative impact on young people's lives.



# STUDENT STORIES

## Teen Jazz Orchestra and Young Musician Program Jazz Students Shine in SFJAZZ High School All-Stars Program

The future of jazz is bright, as evidenced by three talented students from CMC's Teen Jazz Orchestra and YMP Jazz program who secured places in the prestigious SFJAZZ High School All-Stars program. This renowned big band offers comprehensive pre-professional training for Bay Area high school jazz musicians, including rehearsals and performances at the SFJAZZ Center.

**Ryan Ancheta, Sedge Green, and Zev Vestel**, standout members of CMC's Youth Jazz Programs, joined the SFJAZZ High School All-Stars in Fall 2023, marking a significant milestone in their musical journeys. Each attributes their success to the foundational training and supportive environment provided by CMC.

**Ryan, a trumpet player**, who started playing music at CMC at age 12, recalls his initial struggles and subsequent growth under Marcus Shelby's guidance. "Marcus welcomed me to the group where we started with playing 'C Jam Blues,'" Ryan shares. His experiences at CMC, including forming his band Aerodynamic with fellow students, have been pivotal in his development. He acknowledges that one of the first songs he wrote was in the YMP program with Cava Menzies. Since then, he has continued to write original pieces.



**Sedge Green, a bassist**, who started participating in Teen Jazz in the 8th grade, emphasizes the impact of Marcus Shelby's classes, where he learned to play with power and confidence. "*Marcus always pushed me to give it my all, always saying Play louder! Pull harder! Power!*" Sedge says.

He credits YMP Jazz taught by Scott Foster, and the musical theory classes with the start of a deeper fascination with the music. He shares this about his experience: "*Both Marcus and Scott are some of the best musicians in the area, and yet they both come to spend time with the youth every week, making it a special experience for each individual. Regardless of level, both are very vocal about their support for each student. Without this support, I don't know if I'd be where I am today. The performance opportunities created by both Marcus and Scott made me feel like what I was doing was legitimate. I was actually growing and not just wasting my time.*"

**Drummer Zev Vestel** found CMC's inclusive and supportive environment to be crucial to his development. "*The unique inclusivity and diverse skill levels at TJO and YMP allowed me to learn from musicians years ahead of me,*" Zev explains.

These young musicians' achievements highlight the profound impact of CMC programs and mentorship, inspiring the next generation of jazz musicians to pursue their passions.



Sedge Green



Zev Vestel



Ryan Ancheta

# From Vision to Reality: CMC's Campus Expansion Project Marks a New Chapter

After years of planning and construction, CMC joyfully unveiled its expanded Mission District campus in January. This milestone has launched CMC into a new era, embracing the community's resilience and dedication to music accessibility.

During Winter Quarter, the campus came alive with music in new classrooms, and faculty members welcoming fresh faces eager to explore new and expanded programs. Gratitude abounded for all who contributed to this dream becoming a reality.

The project aimed to enhance inclusivity and welcome, with features such as ADA-compliant accessibility, a piano lab, a new Recital Hall with a grand piano, expanded communal areas, and cutting-edge audio systems.

To celebrate, CMC curated a series of Grand Opening events. The Ribbon Cutting Ceremony on February 21st featured musical performances and official remarks. The Open House invited visitors of all ages to enjoy free musical activities. March and April brought CMC Celebrations Concert Series, showcasing the diversity of San Francisco's music scene and uniting communities.

The expansion enabled CMC to introduce 29 new classes, including programs that were requested by community members, partners, faculty, and students. This includes CMC Sparks, which offers sequential opportunities for children to learn instruments in group classes – as well as more ensembles for adult musicians.

We also diversified our offerings in Black music, jazz, and Latin music with new classes such as Mariachi CMC, Jazz Piano Lab, Electric Blues, and Brazilian Candomblé Drumming. Additionally, we have opened our new spaces to organizations such as The Harmony Project, Quinteto Latino, San Francisco International Arts Festival, We Players, Presidio Knolls School, Santa Clara Piano School, San Francisco Dharma Collective, Northern California Viola Society, and Bay Area Arts Alliance. This has allowed them to access CMC facilities, enriching CMC's offerings and extending its impact.



New Building, located at Capp St. 552

# PROGRAM STORIES



Ribbon Cutting Ceremony



CMC Celebrations Concerts Series


## Celebrating Diversity with Mariachi CMC

Suzanna R. captures the spirit of Mariachi CMC: *"I love being part of Mariachi CMC! Playing music with other people has been a dream, and playing this beautiful music that I've heard my whole life with people from so many different backgrounds has brought the community alive for me. Mariachi CMC brings us joy, and we turn around and bring joy to our community. What could be better?"*

This vibrant new class, launched in January 2024, meets in our expanded Mission District headquarters and gave a rich range of performances in the spring of 2024. Led by Martha Rodriguez-Salazar and teaching assistant Daphne Gonzalez Cambambia, the group learns traditional mariachi songs, specialized techniques, and the music's historical context. Martha, a key faculty member in our SFUSD mariachi partnership, established CMC's first mariachi group, which has become a community treasure: Mariachi CMC.

Mariachi CMC performed at events like Cinco de Mayo festivals at the Jewish Community Center of San Francisco, Mission Neighborhood Center, and City College of San Francisco, spreading joy and cultural richness.

Students of all ages and backgrounds, from professional musicians to beginners, are welcome in Mariachi CMC. The ensemble nurtures talent and serves as a link in the Latin music pipeline, offering students in the Mission and San Francisco a chance to learn culturally relevant music and fostering a safe, inclusive space for musical exploration.



*I love being part of Mariachi CMC! Playing music with other people has been a dream, and playing this beautiful music that I've heard my whole life with people from so many different backgrounds has brought the community alive for me. Mariachi CMC brings us joy, and we turn around and bring joy to our community. What could be better?"*



# PROGRAM STORIES

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## Singing Out Loud: New Voices Bay Area Chorus at CMC

The International Transgender Day of Visibility is a beacon of recognition, celebration, and empowerment. At CMC, this day is a perfect opportunity to highlight our commitment to inclusivity and diversity. The New Voices Bay Area TIGQ Chorus hosted a Transgender Day of Visibility Concert & Community Sing on Sunday, March 31, 2024, their first performance at CMC since the pandemic.

The New Voices Bay Area TIGQ Chorus offers a space for transgender, intersex, and gender-queer singers to express themselves freely through music. Along with inclusive singing, the chorus creates a supportive community where TIGQ individuals can thrive creatively and emotionally. It reclaims voices silenced or shamed, rewriting the narrative around gender identity and music.

Kirby Lee, a chorus singer, shared, *"I joined my first choir when I was 7. There's something really special about...creating something beautiful to listen to and beautiful to witness. Doing it together with people who are also trans...allows us to protest, grieve, and celebrate together. It's been a stable way for me to create a community in my life and to share that with others."*

*"Creating community through music, especially through singing, is an incredible gift that we all possess," said Jessalyn Levine, co-director of the chorus. "It's such a refreshing and soul-releasing opportunity...to connect with other trans people, to collaborate with other trans people, and to create something new with other trans people."*





# PROGRAM STORIES

## Vocalpalooza: A Celebration of Voice and Community

Vocalpalooza began as an idea from a breakout session at CMC All-Faculty meeting in Fall 2023. Voice Faculty members embraced the idea and planned an all-day event featuring a choir summit, vocal workshops, and a student-faculty recital.

The Choral Summit took place with warm-ups led by Zahra Rothschild and Beth Wilmurt. The Born Yesterday Choir, a multi-generational group directed by Beth Wilmurt, performed 1960s folk songs by Malvina Reynolds. Coro de Cámara followed with intricate four-part songs in Spanish. The New Voices Bay Area TIGQ Chorus then uplifted the audience with unity-themed songs, including "Will the Circle Be Unbroken." Coros de la Misión concluded with vibrant songs and encouraged audience participation. All choirs came together for the finale conducted by Martha Rodríguez-Salazar, performing "Restore our Earth/ Restaremos Nuestra Tierra" by Sally Davies, and creating a powerful sense of community.

After a brief break, vocal workshops ran from 3:00 to 5:00 PM. Ellen Shea's "From Nose to Toes: The Anatomy of the Voice" provided insights into vocal anatomy. "Feel Your Voice: A Somatic Experience," led by Clare Hedin and Nicole Lumetta, focused on physical awareness in voice production.

Performance-focused workshops included Ellen Robinson's "Broadway, Pop & Jazz Choral Harmonies" and Clif Payne's "What Is This Thing Called Jazz?" Participants practiced singing in harmony and explored jazz elements.

The event concluded with the second annual Student-Faculty Recital, themed "A Celebration of Renewal." Repertoire ranged from Vivaldi to Dua Lipa, showcasing the talents of choir members, private voice students, and Faculty. Vocalpalooza was a success, celebrating the CMC voice community.



*It was heart-warming that so many singers participated from different departments. Vocalpalooza showcased a true cross-section of the CMC Voice community. Ellen Shea, CMC Voice Department Chair.*

# PROGRAM STORIES

## Neighborhood Choirs Spread the Power of Music to Local and National Audiences

The Neighborhood Choir Program for Older Adults and Adults with Disabilities continued to highlight the importance and benefits of community music through various local and national partnerships, performances, and events. This showcased the program's social impact and celebrated the diverse musical perspectives of its members.

In December, singers spread holiday cheer with choirs performing at historic venues across the city, reaching many San Francisco communities. The CMC Bayview Choir, directed by Ken Little, performed at the Bayview Opera House's Winter Wonderland, while the CMC Bayanihan Choir, led by Robin Estrada, joined the 21st Annual Parol Lantern Festival, celebrating Filipino traditions in Yerba Buena Gardens.

"Navidad en la Misión," directed by Martha Rodríguez-Salazar, featured Christmas music from Spain and Latin America. This event showcased a cavalcade of CMC musicians—Coro CMC del Centro Latino de San Francisco, the CMC Solera Singers of Mission Neighborhood Center, Coro de Cámara, and instrumentalists—along with dancers, piñatas, and tamales at the iconic Mission Dolores Basilica.

In April, CMC partnered with AARP for an inspiring webinar, "The Power of Song in Community Building and Social Connection," which explored how music is making a difference for older adults and adults with disabilities by addressing social isolation and loneliness, and promoting wellness across the city. The conversation featured journalist David Louie, Choir Director Beth Wilmurt, OMI-Catholic Charities Choir Member Al Eng, Program Director Sylvia Sherman, and Choir Coordinator Tim Costigan.

Beth Wilmurt continued fostering community through music in May by leading an intergenerational choir made up of members from four Neighborhood Choirs and the CMC Children's Chorus, in an uplifting outdoor performance at the Yerba Buena Gardens Festival. Singers aged eight to eighty performed songs by San Francisco-born activist, singer, and songwriter Malvina Reynolds, weaving messages of hope, art, and community in a way that perfectly reflected the spirit of Community Music Center.

*"We feel so honored to share your wonderful story of community building, and the organic sense of love and support that has grown through your Neighborhood Choir Program." Sophie C. Horiuchi-Forrester, AARP California-San Jose Metro*



# PROGRAM STORIES

## Honoring Our Musical History in the Mission District

In October 2023, musicians in CMC's tuition-free programs proudly joined partners Acción Latina and others from the Calle 24 Latino Cultural District for Paseo Artístico's "90s Matter in the Mission." The neighborhood art stroll celebrated arts, culture, and the vibrancy and history of the Mission District, with Latin music performances by CMC musicians that highlighted CMC's musical history in the community.

Led by Martha Rodríguez-Salazar, Coro CMC del Centro Latino de San Francisco and CMC Solera Singers of Mission Neighborhood Center performed traditional and popular songs alongside the La Peña Chorus at the Brava Theater. CMC's Mission District Young Musicians Program (MDYMP) performed at Acción Latina's gallery and honored beloved local musician and educator Chus Alonso. This homage aligned with the History Matters in the Mission theme, bringing Mission District history to life through art and performance.



Chus Alonso, who taught at CMC from 1994–2014, served as Program Director for ten years. In this role he expanded CMC's Latin music program, including founding the tuition-free Mission District Young Musicians Program to serve students who live or attend school in the Mission District. This broadened CMC's historic Young Musicians Program that provides scholarships for private lessons and group classes to include a focus on Latin music. His work recognized the need to reflect and serve the predominantly Latinx local community, exemplifying CMC's mission of music for all.



*"It was so moving to honor Chus' work with a performance of MDYMP, which continues to thrive today, including teachers who are alumni from his days of leading the program. CMC was fortunate to have in Chus Alonso a dedicated musician, educator, composer, and cultural organizer who was "multi-lingual" in creating programs and curriculum that responded to community and student needs, motivating curiosity and rigor in study." Sylvia Sherman, CMC Program*

*Director*

# PROGRAM STORIES

## Uniting San Francisco's Music Communities with Grand Opening Concert Series

As part of its Grand Opening celebrations, CMC presented the CMC Celebrations concert Series. Four free concerts brought the diverse music communities of San Francisco together under one roof, with performances ranging from rock to jazz, folk to Latin, and everything in between. They were a vibrant showcase of the Bay Area's finest musicians, many of whom are proud supporters and members of the CMC family. Pairing CMC students, alumni, and faculty with local musical celebrities, the eclectic lineup embodied the artistic spirit of the city, forging new community connections and bringing CMC's mission to ever-broadening audiences.

The series kicked off on March 1 with dynamic rock band the Stone Foxes (featuring CMC's Director of Operations Shannon Koehler), the Latin rhythms of the intergenerational La Familia Peña-Govea (featuring CMC faculty and alumni), and San Francisco folk icon Andy Cabic (of Vetiver).

On March 15, CMC faculty member, Teen Jazz Orchestra director, bandleader and composer Marcus Shelby brought his expertise and passion for jazz education to the forefront, presenting an inspiring blend of professional guest artists alongside CMC students from the Teen Jazz Orchestra and the Young Musicians Program Jazz Ensemble directed by Scott Foster.

March 22 saw a fusion of psychedelic rock and Latin jazz with the Terrapin All-Stars, led by Grahame Lesh—born from Phil Lesh's (Grateful Dead) Terrapin Crossroads concerts—alongside the Marco Diaz Trio (CMC faculty and alum) and Los Jefes, a young group founded by several students and alumni from CMC's Mission District Young Musicians Program.

This exciting and exploratory series culminated on March 29 with a performance by the Ryan Ancheta Quartet, formed in CMC's Young Musicians Program. The Curtis Family C-notes (featuring CMC faculty and students) also took the stage, highlighting familial and intergenerational musical collaboration by inviting singers from the CMC Western Addition Neighborhood Choir for Older Adults and Adults with Disabilities, as well as the Vocal Harmony Workshop. The sold-out performance set a harmonious and optimistic tone for the future of CMC's brand-new campus.



UNIQUE STUDENTS  
**3,444**



STUDENTS TAUGHT  
IN SFUSD SCHOOLS

**916**

NUMBER OF STUDENTS  
PARTICIPATING IN  
TUITION-FREE PROGRAMS

**518**

TUITION ASSISTANCE GRANTED:

**\$2,958,471\***

# SUMMARIZED FINANCIALS

Audited for the Year Ended 6/30/24

## Statement of Financial Position

Assets	
Cash & equivalents	981,992
Contribution & tuition receivables	1,075,078
Prepaid expenses & other assets	65,452
Investments	4,274,356
Property & equipment, net	11,043,789
<b>Total assets</b>	<b>17,440,667</b>
Liabilities & net assets	
Accounts payable & accrued expenses	491,057
Deferred revenue	410,337
Operating Lease	33,209
NMTC note payable, net (see note)	11,219,647
<b>Total liabilities</b>	<b>12,154,250</b>
Net assets without donor restrictions	
Available for general operations	9,420,289
NMTC transaction funds (see note)	(9,243,492)
Net assets with donor restrictions	5,109,620
<b>Total net assets</b>	<b>5,286,417</b>
<b>Total liabilities &amp; net assets</b>	<b>17,440,667</b>
Statement of Activities	
Revenue & support	
Tuition, net	2,354,303
Contributions	2,295,486
Pandemic relief	
Special events, net	199,224
Investment & other income	569,080
Total revenue & support	5,418,093
Expense	
Program	4,383,373
Management & general	591,052
Fundraising	511,776
Total expense	5,486,201
Change in net assets, operations	(68,108)
Capital campaign income	455,904
Capital campaign expense	(237,013)
<b>Change in net assets, total</b>	<b>150,783</b>
<b>Beginning net assets</b>	<b>5,135,634</b>
<b>Total assets</b>	<b>5,286,417</b>



In 2021, CMC received \$1.5 million of New Market Tax Credit (NMTC) funds to support the construction and operation of our expanded campus. As a requirement to receive these funds, CMC donated a portion of its business to a newly created affiliate nonprofit called the CMC Leverage Lender, Inc. During the seven-year compliance period for this transaction, CMC recognizes a note payable liability, along with a decrease in our net assets. Upon completion of the compliance period, the CMC Leverage Lender, Inc. will forgive the note payable liability, returning the donated portion of business, and the net assets will increase correspondingly.

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Linda Blacketer Memorial Scholarship for Instruments\*

Chevron Scholarship\*

Bella and P.P. Chiu Memorial Scholarship Funds at CMC (4)\*

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\*endowed scholarship



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